Betolar

Company report

01/15/2023



Antti Viljakainen +358 44 591 2216 antti.viljakainen@inderes.fi





Moving to international accounting standard

We reiterate our EUR 3.00 target price and Reduce recommendation for Betolar. We updated our estimates to reflect the IFRS transition that will be carried out at the end of the fiscal year, but the changes don't affect the company's key drivers of net sales growth and cash flows. Thus, the very minor and technical changes had no impact on our view of the company. We also attended an investor event organized by Betolar on Friday.

The change in accounting standard does not affect our view of the company

Betolar announced before Christmas that it will switch from FAS to IFRS accounting with its Q4 report. We believe the change is necessary as the company is likely to seek growth funding from an increasingly broader and also more international investor base, which will be supported by the move to a more international and comparable accounting standard. The accounting standard has no impact on our view of Betolar's share, as the company's key value drivers, namely net sales growth and cash flows, are not affected by the differences in accounting standards. At the current stage of Betolar's development, the IFRS transition resulted in only minor changes on the income statement side for the coming years regarding the treatment of rents and stock option plans. Similarly, the changes on the balance sheet side were also minor. Due to the early stage of the business, Betolar's predictability is currently very low, and so far the revision needs due to the change in accounting standard were mostly buried under the noise already in our estimates.

Commercialization will move to structural concrete this year

Betolar started to commercialize its Geoprime concept of pre-cast concrete products last year. This is a logical choice, as the product characteristics aren't usually as demanding and standardized as structural concrete or concrete used in the mining industry. The challenge for scaling in this segment is that there are many smaller players in the sector, with whom progress to higher volumes is typically slow and resource-intensive. This is why we believe it is important for the company to break into the markets of structural concrete and mining concrete, where the players are larger and allow for faster scaling. We estimate that Betolar's customer base and especially average customer size will grow significantly in the coming years. Betolar plans to move into the commercialization of structural concrete this year, and the partnerships with Consolis Parma and Lujabetoni are likely to play a key role in this. The mining segment will start in 2024 and in this segment Betolar has partnered with Keliber.

The Al project is critical in achieving long-term scalability

Betolar has very ambitious financial targets for both the medium and long term. In the long term, the company aims to scale its business as a technology company. To make this possible, Betolar is already investing in business digitalization and Al-assisted automation, with the aim that Al could at least suggest a suitable Geoprime recipe and thereby bypass certain tests that are currently being carried out. We believe that the success of the Al project is critical to Betolar's long-term scalability. In the short term, constraints are more traditional and to properly get on the growth track, we believe that Betolar should succeed especially in finding customers, product groups and regions with the most tangible benefits from emission reductions, who are also willing to pay for it and have to courage make rapid progress.

Recommendation

Reduce

(previous Reduce)

EUR 3.00

(previous EUR 3.00)

Share price:

EUR 3.07 EUR



Key figures

	2021	2022 e	2023 e	2024 e
Revenue	0.0	0.3	5.3	27.0
growth-%	67%	2900%	1650%	414%
EBIT adj.	-5.5	-11.6	-14.2	-12.3
EBIT-% adj.			-270%	-45.4 %
Net Income	-4.1	-12.2	-14.4	-12.7
EPS (adj.)	-0.21	-0.63	-0.74	-0.65
P/E (adj.)	neg.	neg.	neg.	neg.
P/B	3.2	2.3	5.1	neg.
Dividend yield-%	0.0 %	0.0 %	0.0 %	0.0 %
EV/EBIT (adj.)	neg.	neg.	neg.	neg.
EV/EBITDA	neg.	neg.	neg.	neg.
EV/S	>100	>100	10.5	2.7

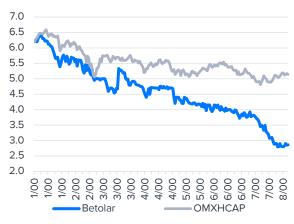
Source: Inderes

Guidance

(Unchanged)

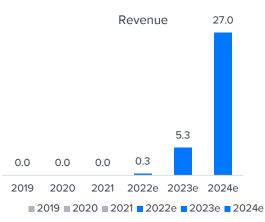
No quidance

Share price



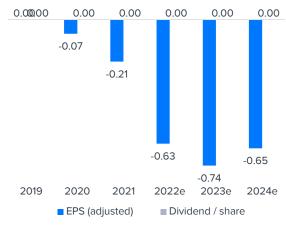
Source: Millistream Market Data AB

Revenue



Source: Inderes

EPS and dividend



Source: Inderes



Value drivers

- Very high market potential
- Green transition is shaking up the otherwise conservative industry
- Betolar offers a competitive solution for the transition
- Inherently scalable business model



Risk factors

- Commercialization of the business is still at an early stage
- The company will be cash flow negative for several more years and the business will only scale up years from now
- · Betolar is likely to need additional funding
- More competitive technologies may seek to enter the market
- We estimate that business scalability requires the success of the Al project

Valuation	2022 e	2023 e	2024e
Share price	3.07	3.07	3.07
Number of shares, millions	19.5	19.5	19.5
Market cap	60	60	60
EV	38	55	74
P/E (adj.)	neg.	neg.	neg.
P/E	neg.	neg.	neg.
P/FCF	neg.	neg.	neg.
P/B	2.3	5.1	neg.
P/S	>100	11.4	2.2
EV/Sales	>100	10.5	2.7
EV/EBITDA	neg.	neg.	neg.
EV/EBIT (adj.)	neg.	neg.	neg.
Payout ratio (%)	0.0 %	0.0 %	0.0 %
Dividend yield-%	0.0 %	0.0 %	0.0 %

The change in accounting standard had no practical impact on the estimates

Estimate revisions	2022e	2022e	Change	2023e	2023e	Change	2024e	2024e	Change
MEUR / EUR	Old	New	%	Old	New	%	Old	New	%
Revenue	0,3	0,3	0 %	5,3	5,3	0 %	27,0	27,0	0 %
EBITDA	-10,5	-10,7		-12,7	-12,9		-11,1	-10,9	
EBIT (exc. NRIs)	-11,4	-11,6		-13,9	-14,2		-12,4	-12,3	
EBIT	-11,4	-11,6		-13,9	-14,2		-12,4	-12,3	
PTP	-12,0	-12,2		-14,1	-14,4		-12,8	-12,7	
EPS (excl. NRIs)	-0,62	-0,63		-0,72	-0,74		-0,66	-0,65	
DPS	0,00	0,00		0,00	0,00		0,00	0,00	

Valuation table

Valuation	2020	2021	2022 e	2023 e	2024e	2025e
Share price	5,74	6,30	3,07	3,07	3,07	3,07
Number of shares, millions	19,4	19,4	19,5	19,5	19,5	19,5
Market cap	112	122	60	60	60	60
EV	111	86	38	55	74	89
P/E (adj.)	neg.	neg.	neg.	neg.	neg.	neg.
P/E	neg.	neg.	neg.	neg.	neg.	neg.
P/FCF	neg.	neg.	neg.	neg.	neg.	neg.
P/B	79,0	3,2	2,3	5,1	neg.	neg.
P/S	>100	>100	>100	11,4	2,2	1,1
EV/Sales	>100	>100	>100	10,5	2,7	1,7
EV/EBITDA	neg.	neg.	neg.	neg.	neg.	neg.
EV/EBIT (adj.)	neg.	neg.	neg.	neg.	neg.	neg.
Payout ratio (%)	0,0 %	0,0 %	0,0 %	0,0 %	0,0 %	0,0 %
Dividend yield-%	0,0 %	0,0 %	0,0 %	0,0 %	0,0 %	0,0 %

Peer group valuation

Peer group valuation	Market cap	EV	LV:n	LV:n kasvu		EV/S		
Company	MEUR	MEUR	2022e	2023e	2022e	2023 e	2022e	
Bioretec	29	26		17%	7.4	24.2	2.2	
Spinnova	340	245	191%	113%	3.6	3.1	21.0	
Aiforia	87	58	25%	80%	12.9	2.8	3.1	
Renewcell	267	307	132%	2198%	9.2	3.3	4.1	
Hoffman Green cement	161	144		422%	11.5	2.2	1.7	
Betolar (Inderes)	60	38	2900%	1650%	127	10.5	2.3	
Average			1.2	5.7	8.9	7.1	6.4	
Median			1.3	1.1	9.2	3.1	3.1	
Diff-% to median			2097%	<i>1360</i> %	1282%	<i>23</i> 5%	-27 %	

Source: Refinitiv / Inderes

Income statement

Income statement	2020	2021	2022e	2023 e	2024e	2025 e
Revenue	0,0	0,0	0,3	5,3	27,0	52,5
Konserni	0,0	0,0	0,3	5,3	27,0	52,5
EBITDA	-1,1	-4,8	-10,7	-12,9	-10,9	-4,8
Depreciation	-0,3	-0,7	-0,9	-1,3	-1,4	-2,2
EBIT (excl. NRI)	-1,4	-5,5	-11,6	-14,2	-12,3	-7,0
EBIT	-1,4	-5,5	-11,6	-14,2	-12,3	-7,0
Konserni	-1,4	-5,5	-11,6	-14,2	-12,3	-7,0
Share of profits in assoc. compan.	0,0	0,0	0,0	0,0	0,0	0,0
Net financial items	0,0	-0,1	-0,6	-0,2	-0,4	-1,0
PTP	-1,4	-5,6	-12,2	-14,4	-12,7	-8,0
Taxes	0,0	1,5	0,0	0,0	0,0	0,0
Minority interest	0,0	0,0	0,0	0,0	0,0	0,0
Net earnings	-1,4	-4,1	-12,2	-14,4	-12,7	-8,0
EPS (adj.)	-0,07	-0,21	-0,63	-0,74	-0,65	-0,41
EPS (rep.)	-0,07	-0,21	-0,63	-0,74	-0,65	-0,41

Balance sheet

Assets	2020	2021	2022 e	2023 e	2024e
Non-current assets	1.0	4.1	4.3	6.7	10.8
Goodwill	0.0	0.0	0.0	0.0	0.0
Intangible assets	0.9	1.8	3.9	6.0	8.8
Tangible assets	0.1	0.3	0.4	0.7	2.0
Associated companies	0.0	0.0	0.0	0.0	0.0
Other investments	0.0	0.0	0.0	0.0	0.0
Other non-current assets	0.0	0.0	0.0	0.0	0.0
Deferred tax assets	0.0	1.9	0.0	0.0	0.0
Current assets	0.8	38.0	25.2	13.5	9.4
Inventories	0.0	0.0	0.0	0.3	1.5
Other current assets	0.0	0.6	0.6	0.6	0.6
Receivables	0.2	0.0	0.2	0.3	1.9
Cash and equivalents	0.6	37.4	24.4	12.3	5.4
Balance sheet total	1.8	42.0	29.5	20.2	20.2

Liabilities & equity	2020	2021	2022 e	2023 e	2024e
Equity	1.4	38.4	26.2	11.8	-0.8
Share capital	0.0	0.1	0.1	0.1	0.1
Retained earnings	-2.3	-9.6	-21.8	-36.2	-48.9
Hybrid bonds	0.0	0.0	0.0	0.0	0.0
Revaluation reserve	0.0	0.0	0.0	0.0	0.0
Other equity	3.7	48.0	48.0	48.0	48.0
Minorities	0.0	0.0	0.0	0.0	0.0
Non-current liabilities	0.0	0.4	2.5	4.0	12.1
Deferred tax liabilities	0.0	0.0	0.0	0.0	0.0
Provisions	0.0	0.0	0.0	0.0	0.0
Long term debt	0.0	0.4	2.5	4.0	12.1
Convertibles	0.0	0.0	0.0	0.0	0.0
Other long term liabilities	0.0	0.0	0.0	0.0	0.0
Current liabilities	0.4	1.4	8.0	4.4	8.9
Short term debt	0.0	0.0	0.0	3.5	7.0
Payables	0.4	0.8	0.2	0.3	1.4
Other current liabilities	0.0	0.6	0.6	0.6	0.6
Balance sheet total	1.8	40.2	29.5	20.2	20.2

DCF calculation

DCF model	2021	2022e	2023e	2024e	2025e	2026e	2027 e	2028e	2029e	2030e	2031e	2032e	2033e
Revenue growth-%	67 %	2900 %	1650 %	414 %	94 %	72 %	58 %	36 %	38 %	26 %	29 %	14 %	3 %
EBIT-%	-55130 %	-3872 %	-270 %	-45 %	-13 %	1 %	2 %	10 %	17 %	23 %	26 %	26 %	6 %
EBIT (operating profit)	-5,5	-11,6	-14,2	-12,3	-7,0	0,6	3,0	19,3	46,5	77,0	113,1	132,2	30,9
+ Depreciation	0,7	0,9	1,3	1,4	2,2	3,3	4,5	5,7	6,9	8,1	9,4	10,8	12,4
- Paid taxes	-0,5	1,9	0,0	0,0	0,0	0,0	0,0	0,0	0,0	-7,6	-22,6	-26,4	-6,1
- Tax, financial expenses	0,0	0,0	0,0	0,0	0,0	0,0	0,0	0,0	0,0	-0,1	0,0	0,0	0,0
+ Tax, financial income	0,0	0,0	0,0	0,0	0,0	0,0	0,0	0,0	0,0	0,0	0,0	0,0	0,0
- Change in working capital	0,6	-0,8	-0,3	-1,7	-2,2	-3,5	-5,2	-4,1	-6,0	-5,3	-7,2	-4,6	-1,2
Operating cash flow	-4,7	-9,5	-13,2	-12,6	-7,0	0,5	2,3	20,9	47,4	72,2	92,6	112	35,9
+ Change in other long-term liabilities	0,0	0,0	0,0	0,0	0,0	0,0	0,0	0,0	0,0	0,0	0,0	0,0	0,0
- Gross CAPEX	-1,9	-3,1	-3,8	-5,4	-7,6	-8,8	-10,3	-11,6	-12,9	-14,1	-16,4	-18,5	-16,5
Free operating cash flow	-6,6	-12,6	-17,0	-18,0	-14,6	-8,4	-8,0	9,3	34,5	58,0	76,2	93,4	19,3
+/- Other	0,0	0,0	0,0	0,0	0,0	0,0	0,0	0,0	0,0	0,0	0,0	0,0	0,0
FCFF	-6,6	-12,6	-17,0	-18,0	-14,6	-8,4	-8,0	9,3	34,5	58,0	76,2	0,0	0,0
Discounted FCFF		-12,7	-14,6	-13,2	-9,1	-4,5	-3,6	3,6	11,4	16,4	18,4	19,2	3,4
Sum of FCFF present value		43,6	56,3	70,9	84,1	93,2	97,7	101	97,7	86,2	69,8	51,4	32,2

2022e-2026e -473%

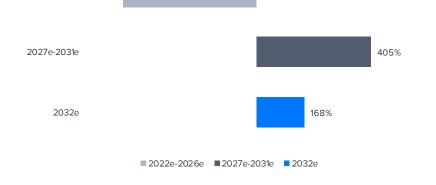
Enterprise value DCF	43,6
- Interesting bearing debt	-0,4
+ Cash and cash equivalents	37,4
-Minorities	0,0
-Dividend/capital return	0,0
Equity value DCF	80,6
Equity value DCF per share	4,1

Wacc

Weighted average cost of capital (WACC)	17,2 %
Cost of equity	18,8 %
Risk free interest rate	2,5 %
Liquidity premium	2,00 %
Market risk premium	4,75 %
Equity Beta	3,00
Cost of debt	4,0 %
Target debt ratio (D/(D+E)	10,0 %
Tax-% (WACC)	20,0 %

Source: Inderes

Cash flow distribution



Summary

Income statement	2019	2020	2021	2022e	2023 e	Per share data	2019	2020	2021	2022 e	2023 e
Revenue	0.0	0.0	0.0	0.3	5.3	EPS (reported)		-0.07	-0.21	-0.63	-0.74
EBITDA	-0.5	-1.1	-4.8	-10.7	-12.9	EPS (adj.)		-0.07	-0.21	-0.63	-0.74
EBIT	-0.6	-1.4	-5.5	-11.6	-14.2	OCF / share		-0.05	-0.24	-0.49	-0.68
PTP	-0.6	-1.4	-5.6	-12.2	-14.4	FCF / share		-0.09	-0.34	-0.65	-0.87
Net Income	-0.6	-1.4	-4.1	-12.2	-14.4	Book value / share		0.07	1.98	1.34	0.61
Extraordinary items	0.0	0.0	0.0	0.0	0.0	Dividend / share		0.00	0.00	0.00	0.00
Balance sheet	2019	2020	2021	2022e	2023 e	Growth and profitability	2019	2020	2021	2022 e	2023 e
Balance sheet total	0.7	1.8	42.0	29.5	20.2	Revenue growth-%	75%	-14%	67%	2900%	1650%
Equity capital	0.5	1.4	38.4	26.2	11.8	EBITDA growth-%		127%	354%	124%	21%
Goodwill	0.0	0.0	0.0	0.0	0.0	EBIT (adj.) growth-%		130%	302%	111%	22%
Net debt	0.0	-0.6	-37.0	-21.9	-4.8	EPS (adj.) growth-%			198%	195%	18%
						EBITDA-%				-3566.0 %	-245.8 %
Cash flow	2019	2020	2021	2022e	2023 e	EBIT (adj.)-%				-3872.3 %	-270.2 %
EBITDA	-0.5	-1.1	-4.8	-10.7	-12.9	EBIT-%				-3872.3 %	-270.2 %
Change in working capital	0.1	0.1	0.6	-0.8	-0.3	ROE-%	-267.8 %	-148.6 %	-20.7 %	-37.8 %	-75.5 %
Operating cash flow	-0.3	-1.0	-4.7	-9.5	-13.2	ROI-%	-263.4 %	-147.2 %	-27.4 %	-34.4 %	-59.0 %
CAPEX	-0.7	-0.7	-1.9	-3.1	-3.8	Equity ratio	69.1 %	77.8 %	91.4 %	89.0 %	58.6 %
Free cash flow	-1.0	-1.7	-6.6	-12.6	-17.0	Gearing	-3.3 %	-45.6 %	-96.3 %	-83.7 %	-40.2 %
Valuation multiples	2019	2020	2021	2022e	2023 e						
EV/S		>100	>100	>100	10.5						
EV/EBITDA (adj.)		neg.	neg.	neg.	neg.						

Source: Inderes

EV/EBIT (adj.)

P/E (adj.)

Dividend-%

P/B

neg.

neg.

79.0

0.0 %

neg.

neg.

3.2

0.0 %

neg.

neg.

2.3

0.0 %

neg.

neg.

5.1

0.0 %

Disclaimer and recommendation history

The information presented in Inderes reports is obtained from several different public sources that Inderes considers to be reliable. Inderes aims to use reliable and comprehensive information, but Inderes does not guarantee the accuracy of the presented information. Any opinions, estimates and forecasts represent the views of the authors. Inderes is not responsible for the content or accuracy of the presented information. Inderes and its employees are also not responsible for the financial outcomes of investment decisions made based on the reports or any direct or indirect damage caused by the use of the information. The information used in producing the reports may change quickly. Inderes makes no commitment to announcing any potential changes to the presented information and opinions.

The reports produced by Inderes are intended for informational use only. The reports should not be construed as offers or advice to buy, sell or subscribe investment products. Customers should also understand that past performance is not a guarantee of future results. When making investment decisions, customers must base their decisions on their own research and their estimates of the factors that influence the value of the investment and take into account their objectives and financial position and use advisors as necessary. Customers are responsible for their investment decisions and their financial outcomes.

Reports produced by Inderes may not be edited, copied or made available to others in their entirety, or in part, without Inderes' written consent. No part of this report, or the report as a whole, shall be transferred or shared in any form to the United States, Canada or Japan or the citizens of the aforementioned countries. The legislation of other countries may also lay down restrictions pertaining to the distribution of the information contained in this report. Any individuals who may be subject to such restrictions must take said restrictions into account.

Inderes issues target prices for the shares it follows. The recommendation methodology used by Inderes is based on the share's 12-month expected total shareholder return (including the share price and dividends) and takes into account Inderes' view of the risk associated with the expected returns. The recommendation policy consists of four tiers: Sell, Reduce, Accumulate and Buy. As a rule, Inderes' investment recommendations and target prices are reviewed at least 2-4 times per year in connection with the companies' interim reports, but the recommendations and target prices may also be changed at other times depending on the market conditions. The issued recommendations and target prices do not guarantee that the share price will develop in line with the estimate. Inderes primarily uses the following valuation methods in determining target prices and recommendations: Cash flow analysis (DCF), valuation multiples, peer group analysis and sum of parts analysis. The valuation methods and target price criteria used are always company-specific and they may vary significantly depending on the company and (or) industry.

Inderes' recommendation policy is based on the following distribution relative to the 12-month risk-adjusted expected total shareholder return.

buy	return of the share is very attractive
Accumulate	The 12-month risk-adjusted expected shareholder return of the share is attractive
Reduce	The 12-month risk-adjusted expected shareholder return of the share is weak
Sell	The 12-month risk-adjusted expected shareholder return of the share is very weak

The 12 menth riels adjusted associated charabolder

The assessment of the 12-month risk-adjusted expected total shareholder return based on the above-mentioned definitions is company-specific and subjective. Consequently, similar 12-month expected total shareholder returns between different shares may result in different recommendations, and the recommendations and 12-month expected total shareholder returns between different shares should not be compared with each other. The counterpart of the expected total shareholder return is Inderes' view of the risk taken by the investor, which varies considerably between companies and scenarios. Thus, a high expected total shareholder return does not necessarily lead to positive performance when the risks are exceptionally high and, correspondingly, a low expected total shareholder return does not necessarily lead to a negative recommendation if Inderes considers the risks to be moderate.

The analysts who produce Inderes' research and Inderes employees cannot have 1) shareholdings that exceed the threshold of significant financial gain or 2) shareholdings exceeding 1% in any company subject to Inderes' research activities. Inderes Oyj can only own shares in the target companies it follows to the extent shown in the company's model portfolio investing real funds. All of Inderes Oyj's shareholdings are presented in itemised form in the model portfolio. Inderes Oyj does not have other shareholdings in the target companies analysed. The remuneration of the analysts who produce the analysis are not directly or indirectly linked to the issued recommendation or views. Inderes Oyj does not have investment bank operations.

Inderes or its partners whose customer relationships may have a financial impact on Inderes may, in their business operations, seek assignments with various issuers with respect to services provided by Inderes or its partners. Thus, Inderes may be in a direct or indirect contractual relationship with an issuer that is the subject of research activities. Inderes and its partners may provide investor relations services to issuers. The aim of such services is to improve communication between the company and the capital markets. These services include the organisation of investor events, advisory services related to investor relations and the production of investor research reports.

More information about research disclaimers can be found at www.inderes.fi/research-disclaimer.

Inderes has made an agreement with the issuer and target of this report, which entails compiling a research report.

Recommendation history (>12 mo)

Date	Recommendation	Target price	Share price
1/3/2022	Reduce	3.00 €	2.86 €
1/16/2023	Reduce	3.00 €	3.07 €

inde res.

Inderes' mission is to connect listed companies and investors. We produce high-quality research and content for the needs of our extensive investor community.

At Inderes we believe that open data is every investor's fundamental right. We guarantee investors' access to award-winning research, insightful video content and an active investor community.

For listed companies we ensure that there is always highquality information available on the company for investors and shareholders for decision making, and that data collected from investors can be utilized by the companies.

Over 100 Finnish listed companies want to serve their shareholders and investors through us by utilizing our company research services, data driven IR services, content creation and consulting.

Inderes Oyj

Itämerentori 2 FI-00180 Helsinki, Finland +358 10 219 4690

Award-winning research at inderes.fi







Juha Kinnunen 2012, 2016, 2017, 2018, 2019, 2020



Mikael Rautanen 2014, 2016, 2017, 2019



Sauli Vilén 2012, 2016, 2018, 2019, 2020



Antti Viljakainen 2014, 2015, 2016, 2018, 2019, 2020



Olli Koponen 2020



Joni Grönqvist 2019, 2020



Erkki Vesola 2018, 2020



Petri Gostowski 2020



Atte Riikola 2020

Research belongs to everyone.