

# WARTSILA

2/5/2026 12:08 pm EET

This is a translated version of "Datakeskuskysyntään liittyvä riski kohonnut" report, published on 2/5/2026



Pauli Lohi  
+35845 134 7790  
pauli.lohi@inderes.fi

## COMPANY REPORT



# Risk related to data center demand has increased

Wärtsilä's Q4 report corroborated the narrative of improved profitability, though Energy's order intake fell short of lofty expectations. The coming years will be marked by strong earnings growth for the company, as its order book provides visibility for deliveries and it has announced plans to increase production capacity in Vaasa with a relatively capital-light investment. While large orders related to data centers will play a significant role in earnings growth in the coming years, we question the sustainability of this demand driver. The valuation is tight and requires sustained strong data center demand beyond a few years. We lower our recommendation to Sell (was Reduce) and reiterate a target price of EUR 30 for the share.

## Mixed report for Q4

The Q4 report was mixed, with favorable development in profitability but weaker-than-expected orders in Energy. Orders in the key segments of Marine and Energy grew by a total of 6% (11% organically) but remained 11% below our and consensus forecasts. Apart from the previously announced large data center order in the US, there were not many other orders in Energy's new equipment sales order intake. Revenue grew by 8% – organically by as much as 16% – but still fell short of the consensus by 2%. Despite this, adjusted EBIT exceeded the consensus by 3%. Cash flow from operating activities continued to develop strongly, growing by as much as 32% from the previous year to 1.6 BEUR in 2025. In addition to the ordinary dividend of EUR 0.54, the company's board of directors is proposing an extraordinary dividend of EUR 0.52, which would align the total dividend distribution for 2025 with the full earnings per share (EUR 1.06). The proposed dividend clearly exceeded expectations (EUR 0.51–0.52 per share). Strong net cash (2025: 2 BEUR) would in principle be sufficient for an even higher dividend.

## Energy's upward guidance offsets disappointment over orders

Wärtsilä's new guidance for the 2026 demand environment largely aligns with our previous estimates and supports the expectation of continued growth led by Energy. Energy's upward guidance is based on both long-term drivers, such as the balancing of renewable energy, and energy solutions for data centers, for which a large order was received from the US early in the year. Overall, demand for Marine is at a good level, but it is not expected to improve beyond the strong comparison period. Our forecasts predict order growth of 7% for Energy and 1% for Marine in 2026. While we anticipate that the demand impact of data centers will diminish in the medium term, the robust order book at the end of 2025 (Marine + Energy: +18% y/y) bolsters the outlook for revenue and earnings growth in the coming years. The company also announced plans to increase its technical capacity for engine manufacturing in Vaasa by 35%. The 140-MEUR investment is scheduled for completion in early 2028.

## Valuation will remain tight in the coming years, and earnings growth may not sustain after 2028

Although visibility for earnings growth in the coming years is strong, given the order book (EBIT growth 2026-28: ~10%/year), Wärtsilä's earnings-based valuation appears stretched in our view (EV/EBIT 2026e: 19x). Even the seemingly reasonable multiples for 2027–28 (16x and 15x) may ultimately prove to be expensive if earnings growth were to stall for a few years after 2028. A potential disappearance of data-center-driven demand would significantly hinder continued earnings growth by the end of the decade, despite favorable overall trends, such as increasing demand for low-carbon solutions and growth in service sales. Current estimates factor in a significant improvement in the profitability of new equipment sales, supported by growing volumes and a favorable market, but this may not prove sustainable in the long term.

## Recommendation

**Sell**

(was Reduce)

## Target price:

**EUR 30.00**

(was EUR 30.00)

## Share price:

EUR 33.00

## Business risk



## Valuation risk



|                  | 2025   | 2026e  | 2027e  | 2028e  |
|------------------|--------|--------|--------|--------|
| Revenue          | 6914   | 7083   | 7649   | 8195   |
| growth-%         | 7%     | 2%     | 8%     | 7%     |
| EBIT adj.        | 830    | 911    | 1023   | 1104   |
| EBIT-% adj.      | 12.0 % | 12.9 % | 13.4 % | 13.5 % |
| Net Income       | 625    | 652    | 770    | 837    |
| EPS (adj.)       | 1.06   | 1.14   | 1.32   | 1.44   |
| P/E (adj.)       | 28.7   | 28.9   | 24.9   | 23.0   |
| P/B              | 6.2    | 6.6    | 5.8    | 5.1    |
| Dividend yield-% | 3.5 %  | 1.8 %  | 2.0 %  | 2.2 %  |
| EV/EBIT (adj.)   | 19.1   | 19.0   | 16.4   | 14.8   |
| EV/EBITDA        | 15.8   | 16.4   | 14.2   | 12.7   |
| EV/S             | 2.3    | 2.4    | 2.2    | 2.0    |

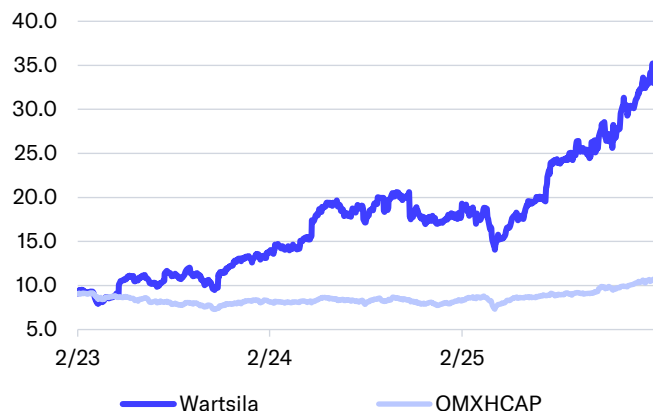
Source: Inderes

## Guidance

(New guidance)

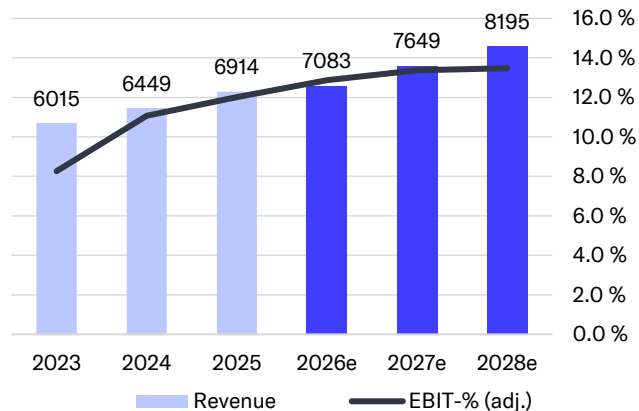
Wärtsilä expects that the demand environment for Energy and Energy Storage for the next 12 months will be better than in the comparison period. Marine's demand environment is estimated to be similar to that of the comparison period.

## Share price



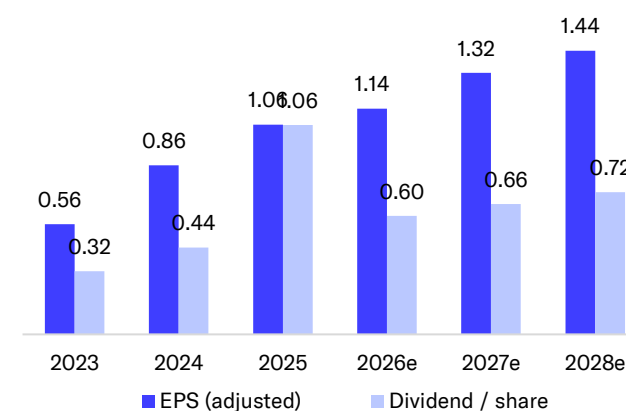
Source: Millistream Market Data AB

## Revenue and EBIT-% (adj.)



Source: Inderes

## EPS and dividend



Source: Inderes

## Value drivers

- Strong market position in the selected segments
- Extensive installed equipment portfolio and growth in high value-added service sales
- Reducing emissions in marine shipping supports demand for Marine
- Transformation of the energy system and increased electricity consumption support demand for Energy

## Risk factors

- Cyclicalities of shipbuilding
- Uncertainty about the winning renewable energy production forms
- Energy Storage dependent on individual large orders and variable investment activity
- Sustainability of data-center-driven demand

| Valuation                  | 2026e  | 2027e  | 2028e  |
|----------------------------|--------|--------|--------|
| Share price                | 33.0   | 33.0   | 33.0   |
| Number of shares, millions | 585.2  | 585.2  | 585.2  |
| Market cap                 | 19310  | 19310  | 19310  |
| EV                         | 17284  | 16807  | 16293  |
| P/E (adj.)                 | 28.9   | 24.9   | 23.0   |
| P/E                        | 29.6   | 25.1   | 23.1   |
| P/B                        | 6.6    | 5.8    | 5.1    |
| P/S                        | 2.7    | 2.5    | 2.4    |
| EV/Sales                   | 2.4    | 2.2    | 2.0    |
| EV/EBITDA                  | 16.4   | 14.2   | 12.7   |
| EV/EBIT (adj.)             | 19.0   | 16.4   | 14.8   |
| Payout ratio (%)           | 53.9 % | 50.1 % | 50.3 % |
| Dividend yield-%           | 1.8 %  | 2.0 %  | 2.2 %  |

Source: Inderes

# Q4'25: Softness in orders, profitability developed well

## Softness in Energy's new equipment sales orders relative to expectations

Wärtsilä's total order intake decreased by 11% in Q4, weighed down by exchange rate fluctuations (4%) and divestments (2%), among other things. Organic order growth was also negative (-4%), though this was explained by the exceptionally strong order intake in the comparison period for Energy Storage, which has a weak margin profile. Total order intake missed our estimate by 4%.

Order intake for Marine and Energy, key drivers of earnings growth, increased by 6% in Q4 to 1.746 BEUR (11% organic growth). However, orders for these segments were 11% below our and consensus estimates, as new equipment sales orders for Energy grew less than expected, despite a large data center order scheduled for Q4. Aside from the data center order, there were hardly any other new equipment orders for Energy. The value of the data center

order was around 0.72 MEUR/MW, which is a fairly typical pricing level for Energy (2024: 0.69 MEUR/MW).

## Strong organic growth, profitability at a good level

Wärtsilä's revenue increased by 8% in Q4, and by as much as 16% organically. The combined organic growth of Marine and Energy was strong (23%). Revenue fell short of consensus estimates by 2% due to minor deviations in Energy and Energy Storage.

While revenue fell slightly short of expectations, the group's adjusted EBIT exceeded consensus by 3% (2% above our forecast). Services accounted for 48% of revenue, slightly above the consensus forecast (47%), which may partly explain the good profitability.

## Board proposes extraordinary dividend

The company also announced a dividend proposal that exceeded expectations. The proposed base dividend is

EUR 0.54 per share (our forecast was EUR 0.52, consensus EUR 0.51), in addition to which the company is proposing an extraordinary dividend of EUR 0.52. The total proposed dividend is therefore EUR 1.06 per share.

The company's balance sheet has strengthened rapidly in recent times, supported by strong operating cash flow and divestments, among other factors. Cash flow from operating activities grew to 1.6 BEUR in 2025 (2024: 1.2 BEUR). At the end of 2025, the company had net cash assets of 2 BEUR and will also retain a very strong net cash position after paying the total dividend for 2025 (623 MEUR).

| Estimates        | Q4'24      | Q4'25      | Q4'25e  | Q4'25e    | Consensus       | Difference (%)   | 2025       |
|------------------|------------|------------|---------|-----------|-----------------|------------------|------------|
| MEUR / EUR       | Comparison | Actualized | Inderes | Consensus | Low High        | Act. vs. inderes | Toteutunut |
| Revenue          | 1854       | 2002       | 2041    | 2055      | 1917 - 2170     | -2%              | 6914       |
| Orders           | 2491       | 2220       | 2306    | 2328      | 2080 - 2557     | -4%              | 8101       |
| EBIT (adj.)      | 209        | 256        | 250     | 249       | 218 - 277       | 2%               | 830        |
| EBIT             | 229        | 251        | 251     | 243       | 218 - 267       | 0%               | 833        |
| PTP              | 219        | 251        | 247     | 242       | 209 - 265       | 2%               | 827        |
| EPS (reported)   | 0.27       | 0.32       | 0.30    | 0.29      | 0.22 - 0.33     | 5%               |            |
| DPS              | 0.44       | 1.06       | 0.52    | 0.51      | 0.45 - 0.56     | 104%             | 1.06       |
| Revenue growth-% | 12.8 %     | 8.0 %      | 10.1 %  | 10.8 %    | 3.4 % - 17.0 %  | -2.1 pp          | 7.2 %      |
| EBIT-% (adj.)    | 11.3 %     | 12.8 %     | 12.3 %  | 12.1 %    | 11.4 % - 12.8 % | 0.5 pp           | 12.0 %     |

Source: Inderes & Vara Research (consensus)

Wärtsilä Q4'25: A record year (in English)



# Growth outlook largely unchanged

## No major changes in growth outlook, company invests in production

- Wärtsilä expects the demand environment for Energy to improve over the next 12 months compared to the 12-month period ending in 2025 (in the previous quarterly report, the outlook was stable). This upward outlook is influenced by a significant data center order from the US at the beginning of the year and the potential for additional orders from this segment. In addition, long-term drivers related to growth in electricity consumption and renewable energy are supporting demand.
- In Marine, demand is expected to remain stable relative to the comparison period, though still above normal levels.
- While the demand environment for Energy Storage is expected to improve, the company notes that this business area is particularly impacted by geopolitical uncertainty. The order book for Energy Storage in 2026 remains light, and the company may consider adjustment measures to protect profitability.
- Wärtsilä announced plans to increase its engine production capacity by 35% through investments in its technology center in Vaasa. This investment totals 140 MEUR (related to the previously announced 50 MEUR expansion) and is scheduled for completion in early 2028. Strong demand has increased the company's delivery times, and it wants to prepare for long-term business growth as well. Thus far, approximately 75% of technical capacity has been utilized, so a 35% expansion could theoretically increase production volumes by approximately 80%.
- We made only minor changes to our estimates, except for positive revisions to dividend estimates.

| Estimate revisions | 2025e | 2025 | Change | 2026e | 2026e | Change | 2027e | 2027e | Change |
|--------------------|-------|------|--------|-------|-------|--------|-------|-------|--------|
| MEUR / EUR         | Old   | New  | %      | Old   | New   | %      | Old   | New   | %      |
| Revenue            | 6954  | 6914 | -1%    | 7092  | 7083  | 0%     | 7718  | 7649  | -1%    |
| EBITDA             | 979   | 1005 | 3%     | 1032  | 1055  | 2%     | 1195  | 1185  | -1%    |
| EBIT (exc. NRIs)   | 824   | 830  | 1%     | 905   | 911   | 1%     | 1030  | 1023  | -1%    |
| EBIT               | 833   | 833  | 0%     | 885   | 894   | 1%     | 1011  | 1019  | 1%     |
| PTP                | 823   | 827  | 1%     | 877   | 886   | 1%     | 1017  | 1027  | 1%     |
| EPS (excl. NRIs)   | 1.04  | 1.06 | 2%     | 1.13  | 1.14  | 1%     | 1.33  | 1.32  | 0%     |
| DPS                | 0.52  | 1.06 | 104%   | 0.55  | 0.60  | 9%     | 0.64  | 0.66  | 3%     |

Source: Inderes

Wärtsilä, Webcast, Q4'25



# Valuation difficult to justify without data centers

## Investment profile: Strong value creation in a growing market

We see Wärtsilä as having a strong market position in four-stroke engines, both in the marine business (Marine) and in the power plant business (Energy). The company's service operations, based on a large installed base, are very profitable, and they are being developed in line with the strategy by deepening cooperation with customers and thus increasing the share of high value-added services. Key long-term growth drivers for the market are the decarbonization of maritime transport and the transformation of the energy system, where weather-dependent power generation will need to be complemented by balancing power solutions. In addition, the growth in electricity demand and, e.g., data center investments affect Energy's growth outlook. Business is capital-light (2024 ROI: 23.7%), which, combined with growth, allows for significant value creation.

## If data center demand proves temporary, there would be downside in the share

Wärtsilä's earnings-based valuation multiples have risen sharply over the past year, primarily supported by strong demand in Energy. Even based on projections for 2026, the valuation is expensive (EV/EBIT 19x). Forecasts for 2027–28 indicate strong deliveries of new equipment with high profitability – thanks to data center orders. If demand driven by data centers were to stall, Energy's new equipment sales could take a hit in terms of both volume and margins. This could lead to halted earnings growth after 2028, and the EV/EBIT multiples of 15-16x, which seem reasonable for 2027-28, could turn out to be expensive. Additionally, we consider it likely that competing energy solution providers, such as gas turbine manufacturers, will increase their

production capacity in the long term, which could negatively impact market dynamics. In a positive scenario, Wärtsilä would succeed in convincing US customers of the excellence of its engine technology, thereby strengthening the company's position in the US more permanently. However, there is still relatively little evidence of this.

The company's EV/EBIT valuation multiples are still slightly below the peer group median (18-24%). Just a year ago, the company was valued 25-30% below its peers' median. There is strong variation in valuation multiples within the peer group, and we consider the group's median level to be high.

## DCF: No upside, even though our forecasts exceed company's medium-term targets

The fair value of Wärtsilä's share in our cash flow model is EUR 31.3, which is supported by the company's capital-light business model in addition to its strong profitability and good growth. The calculation assumes an average growth rate of 8% for Marine and Energy in 2026-30 and 2.5% for the entire company in the long term. We assume that the EBIT margin for the terminal period will be slightly higher than the current level, reaching 13% (2025: 12 %) and that the weighted average cost of capital (WACC) will be 7.8%. Our medium-term forecasts exceed the targets set by the company for Marine and Energy.

To justify the current price, the long-term EBIT margin would need to be raised to as much as 14.2% in the model, which would significantly exceed the level set in the company's financial targets (14% for Marine and Energy, 3-5% for Energy Storage). Under the current assumptions, the ROI will rise to 30% in the medium term (2028e) and fall to 17% for the terminal period, which we believe is quite high, even for a global industrial technology company like Wärtsilä.

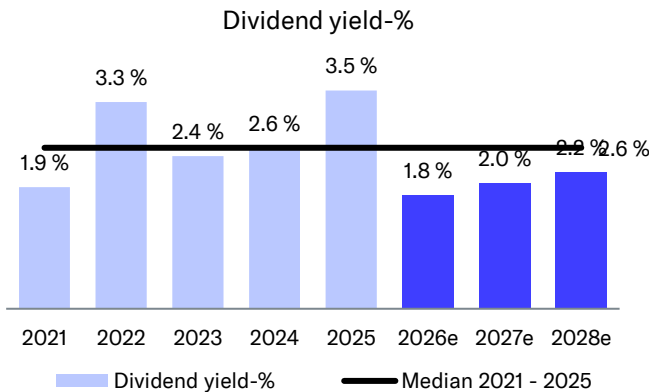
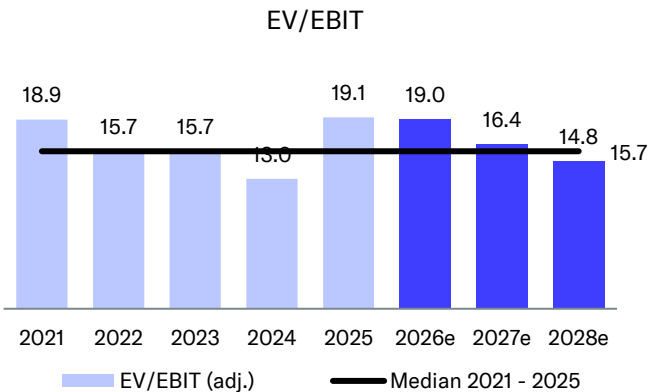
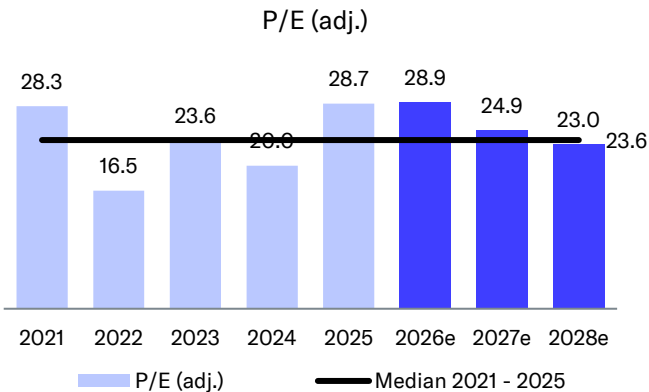
| Valuation                  | 2026e  | 2027e  | 2028e  |
|----------------------------|--------|--------|--------|
| Share price                | 33.0   | 33.0   | 33.0   |
| Number of shares, millions | 585.2  | 585.2  | 585.2  |
| Market cap                 | 19310  | 19310  | 19310  |
| EV                         | 17284  | 16807  | 16293  |
| P/E (adj.)                 | 28.9   | 24.9   | 23.0   |
| P/E                        | 29.6   | 25.1   | 23.1   |
| P/B                        | 6.6    | 5.8    | 5.1    |
| P/S                        | 2.7    | 2.5    | 2.4    |
| EV/Sales                   | 2.4    | 2.2    | 2.0    |
| EV/EBITDA                  | 16.4   | 14.2   | 12.7   |
| EV/EBIT (adj.)             | 19.0   | 16.4   | 14.8   |
| Payout ratio (%)           | 53.9 % | 50.1 % | 50.3 % |
| Dividend yield-%           | 1.8 %  | 2.0 %  | 2.2 %  |

Source: Inderes

# Valuation table

| Valuation                  | 2021   | 2022  | 2023   | 2024   | 2025   | 2026e  | 2027e  | 2028e  | 2029e  |
|----------------------------|--------|-------|--------|--------|--------|--------|--------|--------|--------|
| Share price                | 12.4   | 7.87  | 13.1   | 17.1   | 30.4   | 33.0   | 33.0   | 33.0   | 33.0   |
| Number of shares, millions | 590.0  | 590.0 | 589.0  | 586.4  | 586.4  | 585.2  | 585.2  | 585.2  | 585.2  |
| Market cap                 | 7293   | 4643  | 7734   | 10034  | 17828  | 19310  | 19310  | 19310  | 19310  |
| EV                         | 7326   | 5158  | 7804   | 9270   | 15857  | 17284  | 16807  | 16293  | 15748  |
| P/E (adj.)                 | 28.3   | 16.5  | 23.6   | 20.0   | 28.7   | 28.9   | 24.9   | 23.0   | 21.5   |
| P/E                        | 37.8   | neg.  | 30.0   | 19.9   | 28.5   | 29.6   | 25.1   | 23.1   | 21.6   |
| P/B                        | 3.2    | 2.2   | 3.5    | 4.0    | 6.2    | 6.6    | 5.8    | 5.1    | 4.5    |
| P/S                        | 1.5    | 0.8   | 1.3    | 1.6    | 2.6    | 2.7    | 2.5    | 2.4    | 2.2    |
| EV/Sales                   | 1.5    | 0.9   | 1.3    | 1.4    | 2.3    | 2.4    | 2.2    | 2.0    | 1.8    |
| EV/EBITDA                  | 14.4   | 15.3  | 13.1   | 10.9   | 15.8   | 16.4   | 14.2   | 12.7   | 11.7   |
| EV/EBIT (adj.)             | 18.9   | 15.7  | 15.7   | 13.0   | 19.1   | 19.0   | 16.4   | 14.8   | 13.4   |
| Payout ratio (%)           | 73.4 % | neg.  | 73.1 % | 51.2 % | 99.5 % | 53.9 % | 50.1 % | 50.3 % | 51.0 % |
| Dividend yield-%           | 1.9 %  | 3.3 % | 2.4 %  | 2.6 %  | 3.5 %  | 1.8 %  | 2.0 %  | 2.2 %  | 2.4 %  |

Source: Inderes



The market cap and enterprise value in the table consider the expected change in the number of shares and net debt for the forecast years.

# Peer group valuation

| Peer group valuation<br>Company | Market cap<br>MEUR | EV<br>MEUR | EV/EBIT |       | EV/EBITDA |       | EV/S  |       | P/E   |       | Dividend yield-% |       | P/B   |
|---------------------------------|--------------------|------------|---------|-------|-----------|-------|-------|-------|-------|-------|------------------|-------|-------|
|                                 |                    |            | 2026e   | 2027e | 2026e     | 2027e | 2026e | 2027e | 2026e | 2027e | 2026e            | 2027e | 2026e |
| Metso Corp                      | 14287              | 15392      | 17.6    | 15.6  | 14.7      | 13.2  | 2.8   | 2.6   | 23.0  | 20.1  | 2.4              | 2.7   | 4.7   |
| Kone Oyj                        | 33087              | 32472      | 21.5    | 19.4  | 17.6      | 16.3  | 2.8   | 2.6   | 28.0  | 25.2  | 3.2              | 3.5   | 10.4  |
| Konecranes Abp                  | 8215               | 8160       | 13.4    | 12.2  | 11.2      | 10.4  | 1.8   | 1.7   | 18.3  | 16.5  | 1.9              | 2.0   | 3.4   |
| Siemens Energy AG               | 132868             | 127016     | 30.5    | 21.9  | 20.9      | 16.3  | 2.9   | 2.6   | 40.0  | 29.6  | 1.1              | 1.5   | 10.5  |
| Abb Ltd                         | 137013             | 138947     | 23.1    | 21.5  | 20.6      | 19.2  | 4.5   | 4.2   | 27.5  | 27.2  | 1.3              | 1.4   | 8.8   |
| Alfa Laval AB                   | 19884              | 21304      | 17.6    | 16.6  | 14.7      | 13.9  | 3.1   | 2.9   | 22.5  | 21.2  | 2.0              | 2.1   | 4.2   |
| Alstom SA                       | 12863              | 13658      | 12.0    | 10.1  | 7.9       | 7.0   | 0.7   | 0.7   | 15.7  | 12.9  | 0.1              | 1.2   | 1.2   |
| Caterpillar Inc                 | 278452             | 306683     | 27.1    | 23.3  | 23.4      | 20.0  | 4.9   | 4.5   | 30.9  | 25.5  | 0.9              | 0.9   | 15.2  |
| GE Vernova                      | 178023             | 171276     | 45.2    | 27.7  | 36.4      | 24.2  | 4.6   | 4.1   | 56.5  | 35.6  | 0.3              | 0.3   | 16.1  |
| Rolls-Royce Holdings PLC        | 120858             | 119093     | 28.1    | 25.1  | 22.4      | 20.3  | 4.7   | 4.4   | 37.8  | 33.1  | 0.9              | 1.0   | 43.4  |
| Woodward Inc                    | 18811              | 19178      | 32.5    | 28.7  | 27.5      | 24.2  | 5.6   | 5.2   | 44.1  | 38.0  | 0.3              | 0.4   | 8.3   |
| Wartsila (Inderes)              | 19310              | 17284      | 19.0    | 16.4  | 16.4      | 14.2  | 2.4   | 2.2   | 28.9  | 24.9  | 1.8              | 2.0   | 6.6   |
| Average                         |                    |            | 24.4    | 20.2  | 19.8      | 16.8  | 3.5   | 3.2   | 31.3  | 25.9  | 1.3              | 1.5   | 11.5  |
| Median                          |                    |            | 23.1    | 21.5  | 20.6      | 16.3  | 3.1   | 2.9   | 28.0  | 25.5  | 1.1              | 1.4   | 8.8   |
| Diff-% to median                |                    |            | -18%    | -24%  | -21%      | -13%  | -21%  | -25%  | 3%    | -2%   | 73%              | 42%   | -24%  |

Source: Refinitiv / Inderes

# Income statement

| Income statement    | 2024 | Q1'25 | Q2'25 | Q3'25 | Q4'25 | 2025 | Q1'26e | Q2'26e | Q3'26e | Q4'26e | 2026e | 2027e | 2028e | 2029e |
|---------------------|------|-------|-------|-------|-------|------|--------|--------|--------|--------|-------|-------|-------|-------|
| Revenue             | 6449 | 1560  | 1720  | 1633  | 2001  | 6914 | 1611   | 1702   | 1674   | 2096   | 7083  | 7649  | 8195  | 8682  |
| Marine              | 3053 | 827   | 862   | 870   | 936   | 3495 | 888    | 925    | 937    | 1066   | 3817  | 3967  | 4180  | 4301  |
| Energy              | 1897 | 415   | 529   | 382   | 722   | 2048 | 512    | 568    | 589    | 859    | 2527  | 3006  | 3263  | 3542  |
| Energy Storage      | 793  | 128   | 125   | 235   | 206   | 694  | 136    | 133    | 134    | 139    | 541   | 623   | 697   | 781   |
| Portfolio Business  | 706  | 190   | 204   | 146   | 137   | 677  | 75     | 76     | 15     | 32     | 198   | 53    | 55    | 58    |
| EBITDA              | 847  | 207   | 252   | 232   | 314   | 1005 | 224    | 254    | 252    | 325    | 1055  | 1185  | 1279  | 1346  |
| Depreciation        | -131 | -42   | -66   | -2    | -62   | -172 | -39    | -40    | -41    | -41    | -161  | -166  | -178  | -176  |
| EBIT (excl. NRI)    | 714  | 171   | 207   | 195   | 257   | 830  | 190    | 219    | 216    | 286    | 911   | 1023  | 1104  | 1173  |
| EBIT                | 716  | 165   | 186   | 230   | 251   | 833  | 185    | 214    | 211    | 284    | 894   | 1019  | 1101  | 1170  |
| Marine              | 364  | 95    | 115   | 105   | 135   | 449  | 107    | 123    | 117    | 134    | 480   | 517   | 548   | 569   |
| Energy              | 266  | 63    | 75    | 61    | 116   | 315  | 77     | 86     | 89     | 138    | 391   | 477   | 523   | 567   |
| Energy Storage      | 33   | -5    | 3     | 16    | 9     | 23   | 0      | 4      | 5      | 9      | 18    | 24    | 29    | 32    |
| Portfolio Business  | 52   | 12    | -6    | 49    | -8    | 46   | 1      | 1      | -1     | 3      | 5     | 1     | 2     | 2     |
| Net financial items | -28  | -2    | 0     | -3    | 0     | -5   | -2     | -2     | -2     | -2     | -8    | 8     | 15    | 23    |
| PTP                 | 688  | 163   | 186   | 227   | 251   | 827  | 183    | 212    | 209    | 282    | 886   | 1027  | 1116  | 1194  |
| Taxes               | -180 | -41   | -49   | -45   | -63   | -198 | -48    | -55    | -54    | -73    | -230  | -252  | -273  | -292  |
| Minority interest   | -4   | -1    | -1    | -1    | -1    | -4   | -1     | -1     | -1     | -1     | -4    | -5    | -5    | -5    |
| Net earnings        | 504  | 120   | 136   | 181   | 187   | 625  | 135    | 156    | 154    | 208    | 652   | 770   | 837   | 896   |
| EPS (adj.)          | 0.86 | 0.22  | 0.27  | 0.25  | 0.33  | 1.06 | 0.24   | 0.28   | 0.27   | 0.36   | 1.14  | 1.32  | 1.44  | 1.54  |
| EPS (rep.)          | 0.86 | 0.20  | 0.23  | 0.31  | 0.32  | 1.07 | 0.23   | 0.27   | 0.26   | 0.35   | 1.11  | 1.32  | 1.43  | 1.53  |

| Key figures            | 2024   | Q1'25  | Q2'25  | Q3'25  | Q4'25  | 2025   | Q1'26e | Q2'26e | Q3'26e | Q4'26e | 2026e  | 2027e  | 2028e  | 2029e  |
|------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Revenue growth-%       | 7.2 %  | 18.0 % | 10.6 % | -4.9 % | 7.9 %  | 7.2 %  | 3.3 %  | -1.0 % | 2.5 %  | 4.8 %  | 2.4 %  | 8.0 %  | 7.1 %  | 5.9 %  |
| Adjusted EBIT growth-% | 43.7 % | 29.5 % | 17.8 % | 10.0 % | 12.1 % | 16.2 % | 11.2 % | 5.8 %  | 10.7 % | 11.4 % | 9.8 %  | 12.3 % | 7.9 %  | 6.3 %  |
| EBITDA-%               | 13.1 % | 13.3 % | 14.7 % | 14.2 % | 15.7 % | 14.5 % | 13.9 % | 14.9 % | 15.0 % | 15.5 % | 14.9 % | 15.5 % | 15.6 % | 15.5 % |
| Adjusted EBIT-%        | 11.1 % | 11.0 % | 12.1 % | 11.9 % | 12.8 % | 12.0 % | 11.8 % | 12.9 % | 12.9 % | 13.6 % | 12.9 % | 13.4 % | 13.5 % | 13.5 % |
| Net earnings-%         | 7.8 %  | 7.7 %  | 7.9 %  | 11.1 % | 9.4 %  | 9.0 %  | 8.4 %  | 9.2 %  | 9.2 %  | 9.9 %  | 9.2 %  | 10.1 % | 10.2 % | 10.3 % |

Source: Inderes

20252026e2027e2028e

# Balance sheet

| Assets                   | 2024 | 2025 | 2026e | 2027e | 2028e |
|--------------------------|------|------|-------|-------|-------|
| Non-current assets       | 2580 | 2490 | 2516  | 2540  | 2557  |
| Goodwill                 | 1299 | 1214 | 1214  | 1214  | 1214  |
| Intangible assets        | 446  | 413  | 393   | 376   | 359   |
| Tangible assets          | 557  | 558  | 604   | 645   | 678   |
| Associated companies     | 41   | 45   | 45    | 45    | 45    |
| Other investments        | 17   | 13   | 13    | 13    | 13    |
| Other non-current assets | 45   | 48   | 48    | 48    | 48    |
| Deferred tax assets      | 175  | 199  | 199   | 199   | 199   |
| Current assets           | 5114 | 5985 | 5827  | 6302  | 6762  |
| Inventories              | 1483 | 1440 | 1417  | 1530  | 1639  |
| Other current assets     | 187  | 205  | 0     | 0     | 0     |
| Receivables              | 1890 | 1750 | 1757  | 1907  | 2053  |
| Cash and equivalents     | 1554 | 2590 | 2653  | 2865  | 3070  |
| Balance sheet total      | 7694 | 8475 | 8343  | 8842  | 9318  |

Source: Inderes

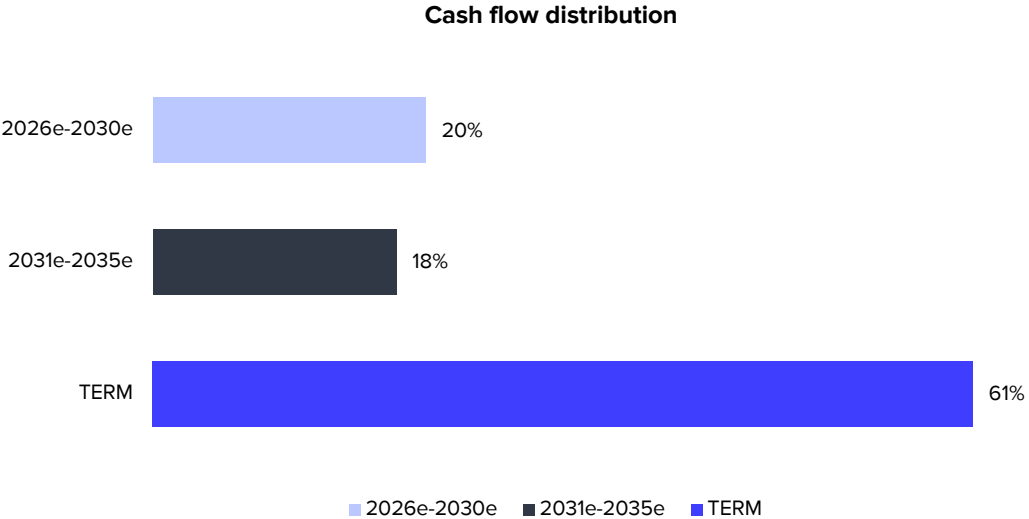
| Liabilities & equity        | 2024 | 2025 | 2026e | 2027e | 2028e |
|-----------------------------|------|------|-------|-------|-------|
| Equity                      | 2532 | 2884 | 2914  | 3334  | 3785  |
| Share capital               | 336  | 336  | 336   | 336   | 336   |
| Retained earnings           | 2337 | 2695 | 2725  | 3145  | 3596  |
| Hybrid bonds                | 0    | 0    | 0     | 0     | 0     |
| Revaluation reserve         | 61   | 61   | 61    | 61    | 61    |
| Other equity                | -208 | -214 | -214  | -214  | -214  |
| Minorities                  | 6    | 6    | 6     | 6     | 6     |
| Non-current liabilities     | 1319 | 1284 | 1251  | 1043  | 799   |
| Deferred tax liabilities    | 141  | 174  | 174   | 174   | 174   |
| Provisions                  | 433  | 328  | 328   | 328   | 328   |
| Interest bearing debt       | 624  | 503  | 470   | 262   | 18    |
| Convertibles                | 0    | 0    | 0     | 0     | 0     |
| Other long term liabilities | 121  | 279  | 279   | 279   | 279   |
| Current liabilities         | 3843 | 4307 | 4178  | 4465  | 4734  |
| Interest bearing debt       | 142  | 79   | 117   | 65    | 4     |
| Payables                    | 3556 | 3825 | 4060  | 4400  | 4730  |
| Other current liabilities   | 145  | 403  | 0     | 0     | 0     |
| Balance sheet total         | 7694 | 8475 | 8343  | 8842  | 9318  |

# DCF-calculation

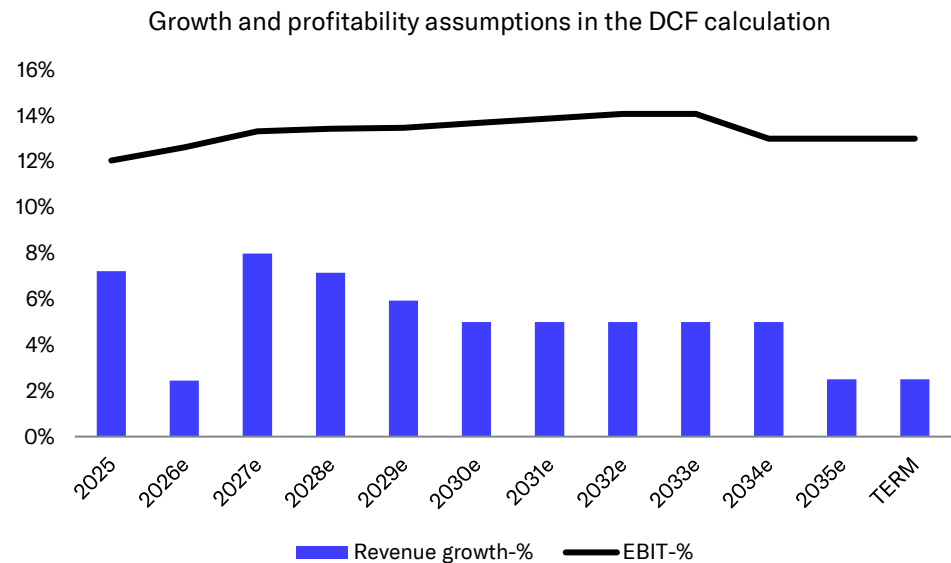
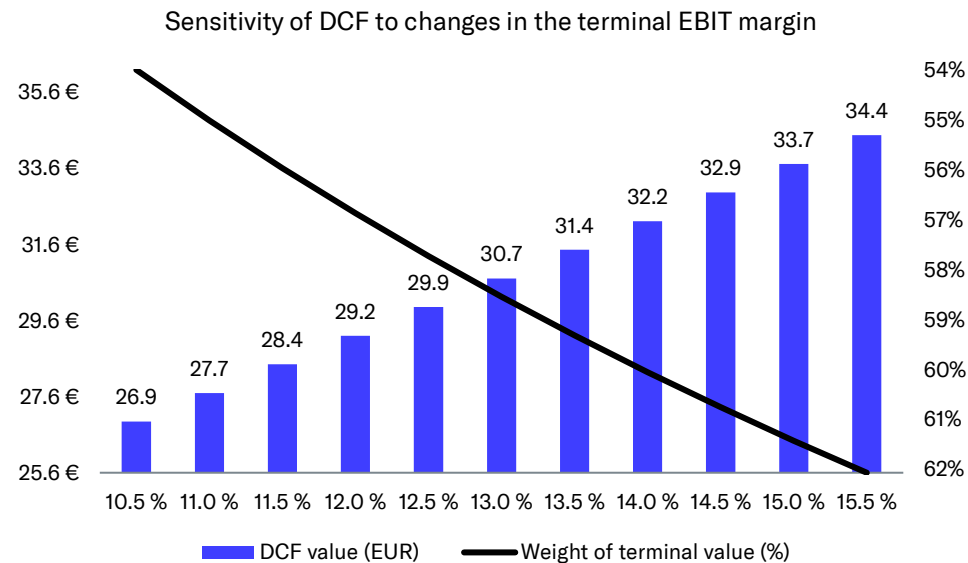
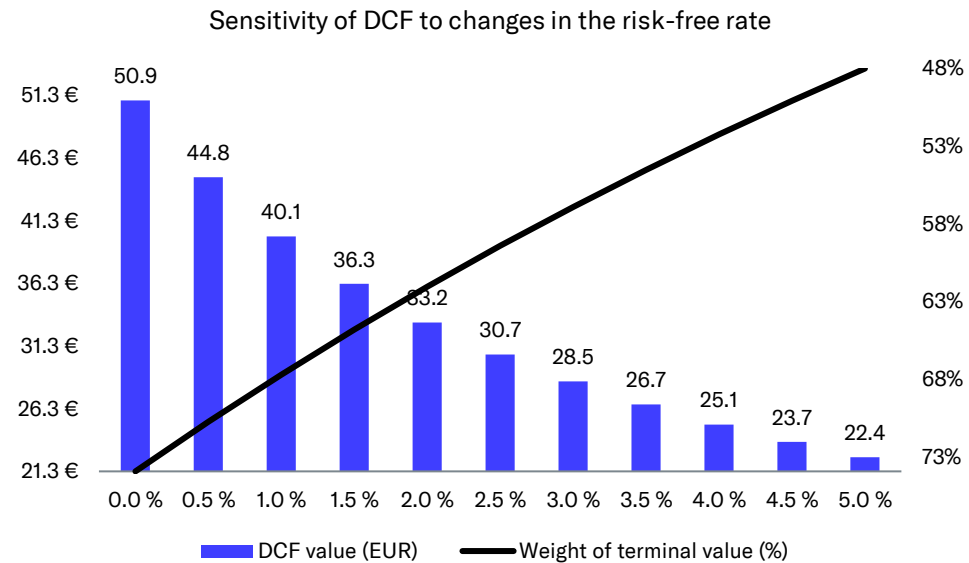
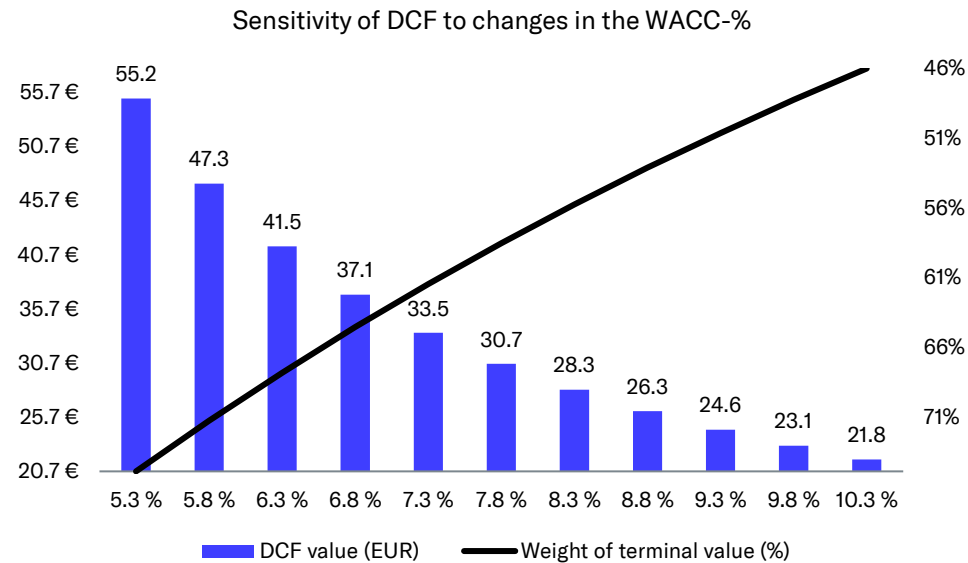
| DCF model                               | 2025   | 2026e  | 2027e  | 2028e  | 2029e  | 2030e  | 2031e  | 2032e  | 2033e  | 2034e  | 2035e  | TERM   |
|-----------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Revenue growth-%                        | 7.2 %  | 2.4 %  | 8.0 %  | 7.1 %  | 5.9 %  | 5.0 %  | 5.0 %  | 5.0 %  | 5.0 %  | 5.0 %  | 2.5 %  | 2.5 %  |
| EBIT-%                                  | 12.0 % | 12.6 % | 13.3 % | 13.4 % | 13.5 % | 13.7 % | 13.9 % | 14.1 % | 14.1 % | 13.0 % | 13.0 % | 13.0 % |
| EBIT (operating profit)                 | 833    | 894    | 1019   | 1101   | 1170   | 1247   | 1328   | 1415   | 1486   | 1440   | 1476   |        |
| + Depreciation                          | 172    | 161    | 166    | 178    | 176    | 168    | 168    | 168    | 168    | 169    | 170    |        |
| - Paid taxes                            | -189   | -230   | -252   | -273   | -292   | -314   | -336   | -360   | -380   | -372   | -383   |        |
| - Tax, financial expenses               | -5     | -9     | -5     | -4     | -2     | -1     | 0      | 0      | 0      | 0      | 0      |        |
| + Tax, financial income                 | 4      | 7      | 7      | 7      | 8      | 10     | 11     | 13     | 16     | 19     | 22     |        |
| - Change in working capital             | 692    | 53     | 77     | 75     | 51     | 44     | 45     | 47     | 49     | 50     | 33     |        |
| Operating cash flow                     | 1506   | 876    | 1013   | 1085   | 1110   | 1153   | 1216   | 1283   | 1339   | 1307   | 1318   |        |
| + Change in other long-term liabilities | 53     | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0      |        |
| - Gross CAPEX                           | -54    | -187   | -191   | -194   | -159   | -162   | -167   | -171   | -172   | -173   | -179   |        |
| Free operating cash flow                | 1505   | 689    | 822    | 890    | 951    | 991    | 1049   | 1111   | 1166   | 1134   | 1138   |        |
| +/- Other                               | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0      |        |
| FCFF                                    | 1505   | 689    | 822    | 890    | 951    | 991    | 1049   | 1111   | 1166   | 1134   | 1138   | 21951  |
| Discounted FCFF                         |        | 644    | 712    | 716    | 709    | 685    | 673    | 661    | 644    | 580    | 540    | 10418  |
| Sum of FCFF present value               |        | 16982  | 16338  | 15626  | 14910  | 14201  | 13516  | 12843  | 12182  | 11539  | 10959  | 10418  |
| Enterprise value DCF                    |        | 16982  |        |        |        |        |        |        |        |        |        |        |
| - Interest bearing debt                 |        | -582   |        |        |        |        |        |        |        |        |        |        |
| + Cash and cash equivalents             |        | 2590   |        |        |        |        |        |        |        |        |        |        |
| -Minorities                             |        | -40    |        |        |        |        |        |        |        |        |        |        |
| -Dividend/capital return                |        | -622   |        |        |        |        |        |        |        |        |        |        |
| Equity value DCF                        |        | 18329  |        |        |        |        |        |        |        |        |        |        |
| Equity value DCF per share              |        | 31.3   |        |        |        |        |        |        |        |        |        |        |

| WACC                                    |        |
|-----------------------------------------|--------|
| Tax-% (WACC)                            | 26.0 % |
| Target debt ratio (D/(D+E))             | 10.0 % |
| Cost of debt                            | 3.0 %  |
| Equity Beta                             | 1.25   |
| Market risk premium                     | 4.75%  |
| Liquidity premium                       | 0.00%  |
| Risk free interest rate                 | 2.5 %  |
| Cost of equity                          | 8.4 %  |
| Weighted average cost of capital (WACC) | 7.8 %  |

Source: Inderes



# DCF sensitivity calculations and key assumptions in graphs



Source: Inderes. Note that the weight of the terminal value (%) is shown on an inverse scale for clarity.

# Summary

| Income statement          | 2023   | 2024   | 2025    | 2026e   | 2027e   | Per share data           | 2023   | 2024    | 2025    | 2026e   | 2027e   |
|---------------------------|--------|--------|---------|---------|---------|--------------------------|--------|---------|---------|---------|---------|
| Revenue                   | 6015.0 | 6449.0 | 6914.1  | 7083.3  | 7648.6  | EPS (reported)           | 0.44   | 0.86    | 1.07    | 1.11    | 1.32    |
| EBITDA                    | 595.0  | 846.8  | 1005.2  | 1055.4  | 1185.4  | EPS (adj.)               | 0.56   | 0.86    | 1.06    | 1.14    | 1.32    |
| EBIT                      | 402.0  | 716.1  | 832.8   | 894.4   | 1019.0  | OCF / share              | 1.33   | 2.21    | 2.57    | 1.50    | 1.73    |
| PTP                       | 365.0  | 688.1  | 827.4   | 886.4   | 1026.6  | OFCF / share             | 1.12   | 1.82    | 2.57    | 1.18    | 1.40    |
| Net Income                | 258.0  | 503.8  | 625.0   | 651.9   | 770.4   | Book value / share       | 3.78   | 4.31    | 4.91    | 4.97    | 5.69    |
| Extraordinary items       | -95.0  | 2.0    | 2.8     | -17.0   | -4.0    | Dividend / share         | 0.32   | 0.44    | 1.06    | 0.60    | 0.66    |
| Balance sheet             | 2023   | 2024   | 2025    | 2026e   | 2027e   | Growth and profitability | 2023   | 2024    | 2025    | 2026e   | 2027e   |
| Balance sheet total       | 6803.0 | 7694.0 | 8475.0  | 8343.3  | 8841.8  | Revenue growth-%         | 3%     | 7%      | 7%      | 2%      | 8%      |
| Equity capital            | 2233.0 | 2532.0 | 2884.0  | 2914.3  | 3333.6  | EBITDA growth-%          | 148%   | 42%     | 19%     | 5%      | 12%     |
| Goodwill                  | 1273.0 | 1299.0 | 1214.0  | 1214.0  | 1214.0  | EBIT (adj.) growth-%     | 52%    | 44%     | 16%     | 10%     | 12%     |
| Net debt                  | 42.0   | -788.0 | -2008.0 | -2065.6 | -2537.5 | EPS (adj.) growth-%      | 17%    | 54%     | 24%     | 8%      | 16%     |
| Cash flow                 | 2023   | 2024   | 2025    | 2026e   | 2027e   | EBITDA-%                 | 9.9 %  | 13.1 %  | 14.5 %  | 14.9 %  | 15.5 %  |
| EBITDA                    | 595.0  | 846.8  | 1005.2  | 1055.4  | 1185.4  | EBIT (adj.)-%            | 8.3 %  | 11.1 %  | 12.0 %  | 12.9 %  | 13.4 %  |
| Change in working capital | 304.0  | 529.0  | 692.0   | 53.2    | 76.8    | EBIT-%                   | 6.7 %  | 11.1 %  | 12.0 %  | 12.6 %  | 13.3 %  |
| Operating cash flow       | 783.4  | 1297.5 | 1506.5  | 876.0   | 1012.6  | ROE-%                    | 11.8 % | 21.2 %  | 23.1 %  | 22.5 %  | 24.7 %  |
| CAPEX                     | -168.0 | -186.7 | -54.4   | -186.9  | -190.6  | ROI-%                    | 13.2 % | 22.7 %  | 25.1 %  | 26.4 %  | 29.2 %  |
| Free cash flow            | 662.4  | 1067.9 | 1505.1  | 689.2   | 822.0   | Equity ratio             | 36.2 % | 36.1 %  | 37.2 %  | 38.3 %  | 41.5 %  |
|                           |        |        |         |         |         | Gearing                  | 1.9 %  | -31.1 % | -69.6 % | -70.9 % | -76.1 % |
| Valuation multiples       | 2023   | 2024   | 2025    | 2026e   | 2027e   |                          |        |         |         |         |         |
| EV/S                      | 1.3    | 1.4    | 2.3     | 2.4     | 2.2     |                          |        |         |         |         |         |
| EV/EBITDA                 | 13.1   | 10.9   | 15.8    | 16.4    | 14.2    |                          |        |         |         |         |         |
| EV/EBIT (adj.)            | 15.7   | 13.0   | 19.1    | 19.0    | 16.4    |                          |        |         |         |         |         |
| P/E (adj.)                | 23.6   | 20.0   | 28.7    | 28.9    | 24.9    |                          |        |         |         |         |         |
| P/B                       | 3.5    | 4.0    | 6.2     | 6.6     | 5.8     |                          |        |         |         |         |         |
| Dividend-%                | 2.4 %  | 2.6 %  | 3.5 %   | 1.8 %   | 2.0 %   |                          |        |         |         |         |         |

Source: Inderes

# Disclaimer and recommendation history

The information presented in Inderes reports is obtained from several different public sources that Inderes considers to be reliable. Inderes aims to use reliable and comprehensive information, but Inderes does not guarantee the accuracy of the presented information. Any opinions, estimates and forecasts represent the views of the authors. Inderes is not responsible for the content or accuracy of the presented information. Inderes and its employees are also not responsible for the financial outcomes of investment decisions made based on the reports or any direct or indirect damage caused by the use of the information. The information used in producing the reports may change quickly. Inderes makes no commitment to announcing any potential changes to the presented information and opinions.

The reports produced by Inderes are intended for informational use only. The reports should not be construed as offers or advice to buy, sell or subscribe investment products. Customers should also understand that past performance is not a guarantee of future results. When making investment decisions, customers must base their decisions on their own research and their estimates of the factors that influence the value of the investment and take into account their objectives and financial position and use advisors as necessary. Customers are responsible for their investment decisions and their financial outcomes.

Reports produced by Inderes may not be edited, copied or made available to others in their entirety, or in part, without Inderes' written consent. No part of this report, or the report as a whole, shall be transferred or shared in any form to the United States, Canada or Japan or the citizens of the aforementioned countries. The legislation of other countries may also lay down restrictions pertaining to the distribution of the information contained in this report. Any individuals who may be subject to such restrictions must take said restrictions into account.

Inderes issues target prices for the shares it follows. The recommendation methodology used by Inderes is based on the share's 12-month expected total shareholder return (including the share price and dividends) and takes into account Inderes' view of the risk associated with the expected returns. The recommendation policy consists of four tiers: Sell, Reduce, Accumulate and Buy. As a rule, Inderes' investment recommendations and target prices are reviewed at least 2–4 times per year in connection with the companies' interim reports, but the recommendations and target prices may also be changed at other times depending on the market conditions. The issued recommendations and target prices do not guarantee that the share price will develop in line with the estimate. Inderes primarily uses the following valuation methods in determining target prices and recommendations: Cash flow analysis (DCF), valuation multiples, peer group analysis and sum of parts analysis. The valuation methods and target price criteria used are always company-specific and they may vary significantly depending on the company and (or) industry.

Inderes' recommendation policy is based on the following distribution relative to the 12-month risk-adjusted expected total shareholder return.

|            |                                                                                        |
|------------|----------------------------------------------------------------------------------------|
| Buy        | The 12-month risk-adjusted expected shareholder return of the share is very attractive |
| Accumulate | The 12-month risk-adjusted expected shareholder return of the share is attractive      |
| Reduce     | The 12-month risk-adjusted expected shareholder return of the share is weak            |
| Sell       | The 12-month risk-adjusted expected shareholder return of the share is very weak       |

The assessment of the 12-month risk-adjusted expected total shareholder return based on the above-mentioned definitions is company-specific and subjective. Consequently, similar 12-month expected total shareholder returns between different shares may result in different recommendations, and the recommendations and 12-month expected total shareholder returns between different shares should not be compared with each other. The counterpart of the expected total shareholder return is Inderes' view of the risk taken by the investor, which varies considerably between companies and scenarios. Thus, a high expected total shareholder return does not necessarily lead to positive performance when the risks are exceptionally high and, correspondingly, a low expected total shareholder return does not necessarily lead to a negative recommendation if Inderes considers the risks to be moderate.

The analysts who produce Inderes' research and Inderes employees cannot have 1) shareholdings that exceed the threshold of significant financial gain or 2) shareholdings exceeding 1% in any company subject to Inderes' research activities. Inderes Oyj can only own shares in the target companies it follows to the extent shown in the company's model portfolio investing real funds. All of Inderes Oyj's shareholdings are presented in itemised form in the model portfolio. Inderes Oyj does not have other shareholdings in the target companies analysed. The remuneration of the analysts who produce the analysis are not directly or indirectly linked to the issued recommendation or views. Inderes Oyj does not have investment bank operations.

Inderes or its partners whose customer relationships may have a financial impact on Inderes may, in their business operations, seek assignments with various issuers with respect to services provided by Inderes or its partners. Thus, Inderes may be in a direct or indirect contractual relationship with an issuer that is the subject of research activities. Inderes and its partners may provide investor relations services to issuers. The aim of such services is to improve communication between the company and the capital markets. These services include the organisation of investor events, advisory services related to investor relations and the production of investor research reports.

More information about research disclaimers can be found at [www.inderes.fi/research-disclaimer](http://www.inderes.fi/research-disclaimer).

Recommendation history (>12 mo)

| Date       | Recommendation | Target  | Share price |
|------------|----------------|---------|-------------|
| 2/1/2023   | Accumulate     | 9.50 €  | 8.71 €      |
| 4/26/2023  | Accumulate     | 11.00 € | 10.10 €     |
| 7/24/2023  | Accumulate     | 12.50 € | 11.38 €     |
| 11/1/2023  | Accumulate     | 12.50 € | 11.24 €     |
| 1/5/2024   | Accumulate     | 13.50 € | 12.96 €     |
| 1/31/2024  | Accumulate     | 15.00 € | 13.70 €     |
| 4/29/2024  | Reduce         | 16.50 € | 17.40 €     |
| 7/22/2024  | Reduce         | 17.00 € | 18.49 €     |
| 10/11/2024 | Reduce         | 18.00 € | 19.98 €     |
| 10/30/2024 | Accumulate     | 19.50 € | 17.82 €     |
| 2/5/2025   | Accumulate     | 21.00 € | 19.29 €     |
| 4/17/2025  | Accumulate     | 18.50 € | 15.23 €     |
| 4/27/2025  | Accumulate     | 18.50 € | 15.36 €     |
| 7/18/2025  | Reduce         | 21.00 € | 22.30 €     |
| 10/22/2025 | Reduce         | 22.00 € | 25.65 €     |
| 10/29/2025 | Reduce         | 22.00 € | 25.65 €     |
| 1/20/2026  | Reduce         | 30.00 € | 32.43 €     |
| 2/5/2026   | Sell           | 30.00 € | 33.00 €     |



# CONNECTING INVESTORS AND COMPANIES.

Inderes connects investors and listed companies.

We serve over 400 Nordic listed companies that want to better serve investors. The Inderes community is home to over 70,000 active investors.

We provide listed companies with solutions that enable seamless and effective investor relations. The Inderes service is built on four cornerstones for high-quality investor relations: Equity Research, Events, IR Software, and Annual General Meetings (AGM).

Inderes operates in Finland, Sweden, Norway, and Denmark and is listed on the Nasdaq First North Growth Market.

Inderes was created by investors, for investors.

Inderes Ab  
Brunnsgatan  
Stockholm  
+358 10 219 4690

[inderes.se](https://inderes.se)

**inde  
res.**